

Financieel totaaloverzicht

OVERZICHT FINANCIEEL TOTAALOVERZICHT

Bedragen x € 1.000

| | Jaarrekening 2022 | | Jaarrekening 2023 | | Jaarrekening 2024 | | Begroting 2025 | | Begroting 2025 na wijziging | | Jaarrekening 2025 | |
|--|-------------------|----------------|-------------------|----------------|-------------------|----------------|----------------|----------------|-----------------------------|----------------|-------------------|----------------|
| | Lasten | Baten | Lasten | Baten | Lasten | Baten | Lasten | Baten | Lasten | Baten | Lasten | Baten |
| Vitaal en Sociaal Breda | 390.467 | 166.575 | 430.648 | 200.844 | 455.503 | 209.587 | 440.935 | 191.798 | 467.521 | 208.885 | 477.037 | 218.639 |
| Opgroeien | 115.080 | 50.531 | 129.926 | 56.151 | 145.762 | 64.020 | 132.842 | 55.759 | 139.453 | 59.089 | 150.510 | 68.200 |
| Algemene voorzieningen jeugd | 17.754 | 2.442 | 19.300 | 79 | 20.120 | 29 | 22.607 | | 23.965 | | 22.709 | -71 |
| Jeugdhulp maatwerkondersteuning | 79.180 | 38.127 | 90.483 | 45.473 | 104.873 | 52.361 | 90.226 | 46.104 | 92.900 | 46.979 | 108.482 | 58.284 |
| Regionale samenwerkingen en initiatieven jeugd | 4.845 | 1.898 | 6.553 | 2.547 | 7.301 | 3.148 | 7.925 | 3.463 | 7.561 | 3.112 | 7.507 | 3.399 |
| Primair en voortgezet onderwijs | 13.301 | 8.063 | 13.590 | 8.052 | 13.469 | 8.482 | 12.085 | 6.193 | 15.027 | 8.998 | 11.811 | 6.589 |
| Betrokken zijn | 59.300 | 1.541 | 63.394 | 2.654 | 67.881 | 2.948 | 68.801 | 3.106 | 68.836 | 3.140 | 68.591 | 2.864 |
| Algemene voorzieningen volwassenen | 10.435 | | 12.073 | 636 | 13.277 | 871 | 13.747 | 816 | 14.274 | 850 | 14.132 | 792 |
| Volwassenen maatwerkondersteuning | 41.865 | 1.444 | 42.827 | 1.541 | 46.618 | 1.592 | 46.304 | 1.765 | 45.812 | 1.765 | 46.599 | 1.664 |
| Maatwerk Wmo | 7.000 | 97 | 8.494 | 477 | 7.986 | 486 | 8.751 | 526 | 8.751 | 526 | 7.860 | 408 |
| Thuis | 50.035 | 4.871 | 53.176 | 5.473 | 59.434 | 6.629 | 59.486 | 7.184 | 64.802 | 7.269 | 61.771 | 10.805 |
| Volwassenen geëscaleerde zorg | 50.035 | 4.871 | 53.176 | 5.473 | 59.434 | 6.629 | 59.486 | 7.184 | 64.802 | 7.269 | 61.771 | 10.805 |
| Leren, ontwikkelen en werken | 133.721 | 85.351 | 145.063 | 94.580 | 141.329 | 98.779 | 135.690 | 92.634 | 151.513 | 103.849 | 153.569 | 104.568 |
| Participatie | 1.136 | 469 | 2.907 | 999 | 2.803 | 1.838 | 2.708 | 3.854 | 2.858 | 3.990 | 4.716 | 2.739 |
| Werk | 18.125 | 7.269 | 19.588 | 7.402 | 20.278 | 7.593 | 20.291 | 7.300 | 20.726 | 7.300 | 20.941 | 6.984 |
| Reïntegratie | 13.985 | 5.832 | 12.608 | 2.445 | 11.731 | 1.174 | 12.092 | | 15.451 | | 12.902 | 975 |
| Wet BUIG en overige regelingen | 75.080 | 69.962 | 82.690 | 77.015 | 89.690 | 85.182 | 84.659 | 80.172 | 96.455 | 91.208 | 98.382 | 90.692 |
| Bijzondere bijstand | 20.872 | 926 | 22.466 | 5.848 | 11.613 | 1.522 | 10.961 | 825 | 9.839 | 825 | 10.374 | 1.366 |
| BredaPas | 434 | 1 | 450 | | 232 | 0 | 267 | | 525 | | 151 | |
| Schuldhelpverlening | 4.089 | 893 | 4.354 | 871 | 4.984 | 1.470 | 4.712 | 483 | 5.658 | 525 | 6.103 | 1.812 |
| Leven | 8.984 | 640 | 14.916 | 7.223 | 17.543 | 8.275 | 16.987 | 8.293 | 18.241 | 8.372 | 17.376 | 8.102 |
| Volksgesondheid | 4.577 | 283 | 10.476 | 6.070 | 12.332 | 7.163 | 12.672 | 7.220 | 13.151 | 7.259 | 12.671 | 7.023 |
| Sportbeleid | 4.408 | 357 | 4.440 | 1.153 | 5.211 | 1.113 | 4.315 | 1.074 | 5.091 | 1.113 | 4.705 | 1.079 |
| Ontmoeten | 15.552 | 14.200 | 21.800 | 20.447 | 20.963 | 18.703 | 24.529 | 19.571 | 21.366 | 14.696 | 21.911 | 17.268 |
| Wijkaanpak | 3.524 | 13 | 4.210 | 39 | 4.252 | 4 | 4.566 | 0 | 4.675 | 50 | 4.321 | 84 |
| Statushouders | 12.028 | 14.188 | 17.590 | 20.408 | 16.710 | 18.699 | 19.962 | 19.571 | 16.691 | 14.646 | 17.590 | 17.185 |

Bedragen x € 1.000

| | | | | | | | | |
|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Reserve investeringen sportverenigingen | 18 | 1.000 | 264 | 800 | 457 | 0 | 1.079 | 653 |
| Mutatie reserve investeringen sportverenigingen | 18 | 1.000 | 264 | 800 | 457 | 0 | 1.079 | 653 |
| Reserve vrouwenopvang | 1.029 | 1.600 | 2.100 | 2.600 | 0 | 2.600 | 1.600 | 2.600 |
| Mutatie reserve vrouwenopvang | 1.029 | 1.600 | 2.100 | 2.600 | 0 | 2.600 | 1.600 | 2.600 |
| Algemene reserve programma 1 | 450 | 4.149 | 185 | 2.104 | 2.750 | 2.750 | 2.750 | 2.750 |
| Mutaties algemene reserve programma 1 | 450 | 4.149 | 185 | 2.104 | 2.750 | 2.750 | 2.750 | 2.750 |
| Exploitatiereserve programma 1 | 7.344 | 4.245 | 1.373 | 13.869 | 191 | 5.573 | 0 | 2.500 |
| Mutaties exploitatiereserve programma 1 | 7.344 | 4.245 | 1.373 | 13.869 | 191 | 5.573 | 0 | 2.500 |
| Ondernemend Breda | 82.248 | 20.978 | 79.149 | 18.792 | 86.402 | 17.272 | 85.419 | 10.617 |
| Stimuleren economische ontwikkeling in Breda | 23.128 | 14.259 | 18.392 | 7.859 | 17.831 | 4.446 | 18.402 | 5.784 |
| Economische zaken | 7.176 | 611 | 10.755 | 1.119 | 11.483 | 1.214 | 10.108 | 594 |
| Acquisitie en accountmanagement | 2.414 | 602 | 2.407 | 739 | 3.120 | 823 | 2.669 | 831 |
| Externe betrekkingen | 54 | 108 | 0 | 92 | 10 | 129 | 129 | 139 |
| Evenementen | 698 | 874 | 912 | 936 | 936 | 929 | 0 | |
| Grondexploitatie voor bedrijventerreinen | 12.785 | 13.045 | 4.248 | 6.002 | 2.224 | 2.399 | 4.560 | 4.358 |
| Grote projecten in de stad | 4.920 | 734 | 4.210 | 912 | 11.911 | 4.775 | 8.673 | 219 |
| CrossMark | 2.348 | 562 | 2.068 | 656 | 4.613 | 2.700 | 3.139 | 0 |
| Gasthuisvelden | 785 | 123 | 1.022 | 0 | 1.776 | 1.040 | 765 | 671 |
| Nieuwe Mark | | | | | | 843 | 779 | 756 |
| Verbeter Breda | 1.467 | 817 | 4.622 | 1.716 | 2.662 | 219 | 9.912 | 7.296 |
| Ontwikkelingen Bavel | 320 | 49 | 129 | 124 | 203 | 82 | 221 | 267 |
| Centrum Oost | 0 | 175 | 132 | 697 | 278 | 768 | 784 | 770 |
| Dynamische stad | 29.701 | 808 | 29.502 | 883 | 30.606 | 914 | 31.173 | 566 |
| Cultureel erfgoed | 2.352 | 90 | 2.572 | 163 | 2.017 | 38 | 2.251 | 19 |
| Cultuurpresentatie | 22.971 | 365 | 22.326 | 287 | 23.926 | 489 | 24.200 | 177 |
| Media | 129 | 136 | 140 | 144 | 144 | 144 | 144 | 144 |
| Musea | 3.963 | 61 | 4.104 | 67 | 4.180 | 68 | 4.311 | 70 |
| Historische waarde | 286 | 291 | 364 | 366 | 342 | 319 | 266 | 300 |
| Beroepsonderwijs en huisvesting onderwijs | 21.351 | 3.239 | 21.991 | 3.509 | 23.853 | 3.049 | 24.502 | 2.968 |
| HBO | 101 | 221 | 473 | 428 | 234 | 222 | | |
| Volwasseneneducatie | 2.320 | 2.235 | 3.123 | 3.123 | 3.215 | 3.049 | 3.055 | 2.968 |
| Onderwijshuisvesting | 18.930 | 1.004 | 18.647 | 386 | 20.166 | 0 | 21.019 | 21.019 |

Bedragen x € 1.000

| | | | | | | | | | | | | |
|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Verbindend bestuur | 1.999 | | 1.953 | | 2.182 | 139 | 2.644 | | 2.744 | | 2.825 | 893 |
| Samenwerking | 1.999 | | 1.953 | | 2.182 | 139 | 2.644 | | 2.744 | | 2.825 | 893 |
| Algemene reserve programma 2 | | 169 | | 3.269 | | 533 | | 195 | | 195 | | 195 |
| Mutaties algemene reserve programma 2 | | 169 | | 3.269 | | 533 | | 195 | | 195 | | 195 |
| Exploitatiereserve programma 2 | 800 | 1.770 | 932 | 2.360 | | 3.359 | | 759 | | 1.183 | | 894 |
| Mutaties exploitatiereserve programma 2 | 800 | 1.770 | 932 | 2.360 | | 3.359 | | 759 | | 1.183 | | 894 |
| Investeringsreserve programma 2 | 350 | | 2.169 | | 18 | 56 | 25 | 126 | 25 | 126 | 25 | 65 |
| Mutaties investeringsreserve programma 2 | 350 | | 2.169 | | 18 | 56 | 25 | 126 | 25 | 126 | 25 | 65 |
| Duurzaam wonen in Breda | 51.726 | 36.344 | 57.619 | 45.656 | 74.223 | 57.886 | 67.070 | 51.559 | 78.875 | 61.880 | 64.364 | 53.264 |
| Wonen in Breda | 2.190 | 387 | 4.677 | 1.223 | 3.218 | 1.247 | 2.162 | 30 | 4.826 | 543 | 3.591 | 2.947 |
| Wonen | 2.190 | 387 | 4.677 | 1.223 | 3.218 | 1.247 | 2.162 | 30 | 4.826 | 543 | 3.591 | 2.947 |
| Verdeling beschikbare ruimte | 5.864 | 2.808 | 6.204 | 4.474 | 9.143 | 6.124 | 8.223 | 2.909 | 7.905 | 3.946 | 9.673 | 5.560 |
| Ruimtelijke ordening | 1.610 | 403 | 2.293 | 389 | 2.013 | 378 | 1.372 | 228 | 2.400 | 228 | 1.982 | 205 |
| Stedelijke planning en programmering | 4.253 | 2.405 | 3.912 | 4.085 | 7.130 | 5.746 | 6.851 | 2.681 | 5.505 | 3.718 | 7.691 | 5.356 |
| Grote woonprojecten in de stad | 13.890 | 10.976 | 13.550 | 8.848 | 19.154 | 13.140 | 9.446 | 7.280 | 8.028 | 5.550 | 7.803 | 7.252 |
| Grondexploitatie ten behoeve van de woningbouw | 13.890 | 10.976 | 13.550 | 8.848 | 19.154 | 13.140 | 9.446 | 7.280 | 8.028 | 5.550 | 7.803 | 7.252 |
| Bereikbaar Breda | 16.055 | 15.892 | 17.071 | 17.470 | 18.711 | 18.606 | 17.975 | 21.015 | 18.547 | 21.848 | 19.437 | 23.383 |
| Mobiliteit | 6.362 | 602 | 6.331 | 265 | 6.584 | 180 | 6.199 | 156 | 6.318 | 406 | 6.381 | 504 |
| Openbaar vervoer | 40 | | 40 | | 44 | | 43 | | 43 | | 42 | |
| Parkeren | 9.654 | 15.290 | 10.700 | 17.205 | 12.084 | 18.426 | 11.733 | 20.858 | 12.186 | 21.442 | 13.013 | 22.879 |
| Breda is een duurzame en bestendige stad | 7.904 | 3.054 | 13.176 | 4.968 | 19.689 | 10.552 | 24.279 | 14.369 | 33.577 | 21.372 | 18.880 | 10.375 |
| Milieubeheer | 5.503 | 2.567 | 10.562 | 4.446 | 14.740 | 9.900 | 19.735 | 13.742 | 29.469 | 20.746 | 14.553 | 9.752 |
| Natuur- en milieueducatie | 902 | 356 | 1.035 | 397 | 1.017 | 445 | 900 | 377 | 1.058 | 377 | 1.174 | 498 |
| Openbaar groen en (openlucht) recreatie | 861 | 116 | 763 | 102 | 556 | 163 | 692 | 228 | 563 | 228 | 624 | 84 |
| Biodiversiteit | 638 | 15 | 815 | 23 | 3.375 | 44 | 2.953 | 23 | 2.487 | 23 | 2.528 | 40 |
| Reserve Bodemfonds | 120 | 303 | | 465 | 191 | 193 | 191 | 753 | 191 | 753 | 191 | 212 |
| Mutatie reserve Bodemfonds | 120 | 303 | | 465 | 191 | 193 | 191 | 753 | 191 | 753 | 191 | 212 |
| Reserve Klimaatfonds | 285 | 189 | 290 | 44 | 314 | 344 | 314 | 44 | 326 | 44 | 326 | 44 |
| Mutatie reserve Klimaatfonds | 285 | 189 | 290 | 44 | 314 | 344 | 314 | 44 | 326 | 44 | 326 | 44 |
| Reserve parkeerbedrijf | | 356 | | | | | | | | | | |
| Mutatie reserve parkeerbedrijf | | 356 | | | | | | | | | | |
| Reserve Versnellingsopgave Wonen | | 722 | | 4.415 | 0 | 553 | | 370 | | 1.273 | | |

Bedragen x € 1.000

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|---|----------------|---------------|----------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Mutatie reserve Versnellingsopgave Wonen | | 722 | | 4.415 | 0 | 553 | | 370 | | 1.273 | | |
| Reserve bovenwijkse voorzieningen | -85 | 902 | 1.860 | 75 | 694 | 32 | 59 | 1.877 | 475 | 775 | 227 | 14 |
| Mutaties reserve bovenwijkse voorzieningen | -85 | 902 | 1.860 | 75 | 694 | 32 | 59 | 1.877 | 475 | 775 | 227 | 14 |
| Reserve Toekomst bestendig wonen | | | | | | | | 0 | | 100 | | 52 |
| Mutaties reserve Toekomst bestendig wonen | | | | | | | | 0 | | 100 | | 52 |
| Reserve FIBI | | | | | | | | 0 | 0 | 775 | 0 | 11 |
| Mutatie Reserve FIBI | | | | | | | | 0 | 0 | 775 | 0 | 11 |
| Algemene reserve programma 3 | 4.000 | 300 | | 1.817 | 279 | 6.726 | 537 | 2.191 | 341 | 3.584 | 341 | 1.766 |
| Mutaties algemene reserve programma 3 | 4.000 | 300 | | 1.817 | 279 | 6.726 | 537 | 2.191 | 341 | 3.584 | 341 | 1.766 |
| Exploitatiereserve programma 3 | 979 | 455 | 400 | 1.859 | | 335 | | 532 | | 1.901 | | 1.559 |
| Mutaties exploitatiereserve programma 3 | 979 | 455 | 400 | 1.859 | | 335 | | 532 | | 1.901 | | 1.559 |
| Investeringsreserve programma 3 | 524 | | 391 | | 2.830 | 35 | 3.884 | 190 | 3.884 | 190 | 3.884 | 100 |
| Mutaties investeringsreserve programma 3 | 524 | | 391 | | 2.830 | 35 | 3.884 | 190 | 3.884 | 190 | 3.884 | 100 |
| Basis op orde in Breda | 163.945 | 96.826 | 184.100 | 98.624 | 201.644 | 116.921 | 201.031 | 106.602 | 211.047 | 114.909 | 212.098 | 114.556 |
| Veilig Breda | 34.732 | 14.889 | 37.956 | 16.453 | 42.446 | 16.582 | 42.289 | 16.048 | 45.639 | 18.754 | 44.188 | 17.023 |
| Veiligheid openbare ruimte | 9.032 | 6.179 | 11.141 | 6.674 | 14.263 | 7.184 | 12.886 | 6.948 | 12.256 | 6.610 | 14.628 | 7.085 |
| Zichtbare Criminaliteit | 345 | 45 | 1.276 | 134 | 764 | 52 | 785 | 0 | 923 | 37 | 700 | 38 |
| Ondermijning | 1.643 | 309 | 2.552 | 779 | 2.899 | 1.118 | 3.022 | 1.414 | 6.586 | 4.306 | 3.755 | 1.753 |
| Zorg en Veiligheid | 810 | 79 | 1.137 | 103 | 989 | 93 | 1.084 | 25 | 1.288 | 136 | 1.152 | 151 |
| Fysieke veiligheid | 20.253 | 7.395 | 20.568 | 7.792 | 22.458 | 7.118 | 23.556 | 6.679 | 23.598 | 6.684 | 22.968 | 6.908 |
| Veilig Breda Algemeen | 2.649 | 883 | 1.281 | 971 | 1.074 | 1.017 | 957 | 982 | 988 | 982 | 984 | 1.088 |
| Dienstverlening | 9.746 | 4.667 | 11.984 | 4.897 | 13.697 | 7.278 | 15.344 | 7.970 | 16.569 | 8.505 | 15.027 | 7.915 |
| Administratie en basisregistratie | 1.317 | | 1.797 | | 1.543 | | 2.050 | | 2.022 | | 2.062 | |
| Publiekszaken | 8.429 | 4.667 | 10.187 | 4.897 | 12.154 | 7.278 | 13.294 | 7.970 | 14.547 | 8.505 | 12.965 | 7.915 |
| Vergunningen (vervallen vanaf 2020) | 0 | | 0 | | | | | | | | | |
| Beheer van de openbare ruimte | 90.904 | 64.416 | 100.786 | 63.468 | 101.851 | 71.155 | 104.931 | 70.954 | 108.250 | 73.773 | 106.546 | 71.141 |
| Afvalservice | 32.775 | 38.469 | 34.230 | 39.643 | 39.438 | 44.973 | 38.264 | 44.876 | 38.948 | 45.893 | 38.886 | 44.604 |
| Beheer openbare ruimte, groen | 14.840 | 135 | 16.301 | 144 | 17.397 | 131 | 20.584 | 375 | 20.699 | 487 | 20.275 | 378 |
| Beheer openbare ruimte, wegen | 25.128 | 3.858 | 34.959 | 4.415 | 27.984 | 4.840 | 29.228 | 4.384 | 31.749 | 6.074 | 30.744 | 5.054 |
| Riolering | 18.161 | 21.955 | 15.296 | 19.266 | 17.031 | 21.212 | 16.855 | 21.319 | 16.854 | 21.319 | 16.641 | 21.106 |
| Beheer van het gemeentelijk vastgoed | 22.546 | 10.836 | 25.872 | 11.279 | 34.587 | 19.493 | 26.845 | 11.042 | 28.789 | 12.856 | 34.056 | 17.605 |
| Vastgoedbeheer | 22.546 | 10.836 | 25.872 | 11.279 | 34.587 | 19.493 | 26.845 | 11.042 | 28.789 | 12.856 | 34.056 | 17.605 |

Bedragen x € 1.000

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|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Open overheid | 4.882 | 1.093 | 5.648 | 38 | 6.690 | 16 | 6.031 | | 6.209 | | 6.690 | 0 |
| College en ondersteuning college | 1.721 | 1.079 | 2.312 | 19 | 3.256 | | 2.296 | | 2.296 | | 3.063 | |
| Raad, commissies en griffie | 2.979 | 14 | 3.225 | 19 | 3.349 | 16 | 3.478 | | 3.620 | | 3.463 | 0 |
| Rekenkamer | 182 | | 110 | | 85 | | 257 | | 293 | | 165 | |
| Reserve Kapitaalgoederen | | | | | | | 2.262 | | 2.262 | | 2.262 | |
| Mutaties reserve Kapitaalgoederen | | | | | | | 2.262 | | 2.262 | | 2.262 | |
| Algemene reserve programma 4 | | 602 | | 1.487 | | 11 | | 13 | | 13 | | 13 |
| Mutaties algemene reserve programma 4 | | 602 | | 1.487 | | 11 | | 13 | | 13 | | 13 |
| Exploitatiereserve programma 4 | 835 | 225 | 255 | 645 | 255 | 673 | 3.255 | 348 | 3.255 | 681 | 3.255 | 538 |
| Mutaties exploitatiereserve programma 4 | 835 | 225 | 255 | 645 | 255 | 673 | 3.255 | 348 | 3.255 | 681 | 3.255 | 538 |
| Investeringsreserve programma 4 | 300 | 97 | 1.600 | 358 | 2.118 | 1.712 | 73 | 227 | 73 | 327 | 73 | 322 |
| Mutaties investeringsreserve programma 4 | 300 | 97 | 1.600 | 358 | 2.118 | 1.712 | 73 | 227 | 73 | 327 | 73 | 322 |
| Organisatie en financiën van Breda | 103.625 | 490.934 | 104.444 | 501.099 | 109.832 | 540.157 | 112.681 | 546.560 | 129.932 | 575.439 | 130.286 | 594.616 |
| Een toekomstbestendige organisatie | 79.775 | 8.862 | 90.119 | 11.022 | 101.113 | 11.771 | 102.351 | 7.777 | 105.835 | 9.070 | 110.638 | 15.552 |
| Overhead | 79.775 | 8.862 | 90.119 | 11.022 | 101.113 | 11.771 | 102.351 | 7.777 | 105.835 | 9.070 | 110.638 | 15.552 |
| Solide financiën | 17.226 | 480.554 | 6.163 | 487.072 | 2.311 | 525.420 | 1.582 | 533.352 | 7.591 | 563.621 | 3.141 | 576.434 |
| Algemene uitkeringen | | 435.466 | | 437.232 | | 477.115 | | 485.929 | | 515.188 | | 525.270 |
| Lokale heffingen, waarvan de besteding niet gebonden is | 3.202 | 39.024 | 2.980 | 41.422 | 3.203 | 42.517 | 3.058 | 44.018 | 3.281 | 45.348 | 2.994 | 45.908 |
| Onvoorzien | | | | | | | 1.000 | | 900 | | | |
| Overige algemene dekkingsmiddelen | 6.487 | -14 | 23 | 2.557 | -129 | 891 | -3.106 | | 3.559 | | 19 | 514 |
| Saldo van de financieringsfunctie | 3.936 | 5.476 | 3.752 | 5.186 | -2.009 | 4.336 | -692 | 2.892 | -1.029 | 2.572 | -2.067 | 4.076 |
| Dividend | | 603 | | 674 | | 562 | | 513 | | 513 | | 666 |
| Vennootschapsbelasting | 3.601 | | -593 | | 1.246 | 0 | 1.321 | | 880 | | 2.195 | |
| Algemene reserve programma 5 | 6.240 | 327 | 8.114 | 1.980 | 4.573 | 1.275 | 8.554 | 5.340 | 16.296 | 2.340 | 16.296 | 2.340 |
| Mutatie algemene reserve programma 5 | 6.240 | 327 | 8.114 | 1.980 | 4.573 | 1.275 | 8.554 | 5.340 | 16.296 | 2.340 | 16.296 | 2.340 |
| Exploitatiereserve programma 5 | | 666 | | 725 | | 629 | | 0 | | 317 | 0 | 199 |
| Mutatie Exploitatiereserve programma 5 | | 666 | | 725 | | 629 | | 0 | | 317 | 0 | 199 |
| Begrotingsreserve | 185 | 26 | 198 | | 162 | | 162 | | 147 | | 147 | |
| Mutatie Begrotingsreserve | 185 | 26 | 198 | | 162 | | 162 | | 147 | | 147 | |
| Investeringsreserve programma 5 | 199 | 500 | -150 | 300 | 1.673 | 1.062 | 32 | 91 | 63 | 91 | 63 | 91 |
| Mutatie Investeringsreserve programma 5 | 199 | 500 | -150 | 300 | 1.673 | 1.062 | 32 | 91 | 63 | 91 | 63 | 91 |
| Totaal | 794.607 | 811.911 | 855.960 | 865.033 | 927.604 | 941.823 | 907.136 | 907.136 | 982.751 | 982.751 | 968.331 | 997.778 |

